



**XYZ Port Facility  
Maritime Security Exercise**

**Controller Briefing**

date



# Cargo and Ship Stores

Exercise FE24

Asia-Pacific  
Economic Cooperation

# Cargo and Ship Stores

## Scope

- Schedule
- **Aim**
- Objectives
- **Required attainments**
- Controllers
- **Participants**
- Exercise Format
- **Exercise Product**
- Scenario
- **Agenda**
- Controller Tasks
- **Master Events List**
- Communications
- **Code Words**
- Safety
- **Resources**
- Debrief



# Cargo and Ship Stores

## Schedule

- Start:
- Estimated End:
- Location:
- Debrief:
- Report by:



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# Cargo and Ship Stores

## Aim

To practice personnel in the handling of cargo and ship stores security in order to enhance their competence in managing the maritime security task



# Cargo and Ship Stores

## Objectives

- To examine the cargo and ship stores handling processes and equipment from a security perspective and formulate procedures and/or recommend equipment to enhance security in the handling of cargo and ship stores
- To practice the command, control, coordination and communications for security activities both within and beyond the Port Facility

# Cargo and Ship Stores

## Required Attainments

### Participants will be able to

- Identify and describe the characteristics of effective access control measures
- Recognise access control shortcomings in the Port Facility
- Plan and implement measures against unauthorised access at the Port Facility

# Cargo and Ship Stores

## Exercise Director

Senior Vice President, Operations Mr. BBB

## Control Team

- Chief Controller: Operations Mgr, Mr. AAA
- High Controller (Ops): Facilities Mgr, Mr. DDD
- Low Controller: Safety Supervisor, Mr. XXX

# Cargo and Ship Stores

## Participants

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# Cargo and Ship Stores

## Exercise Format



- This exercise is to be conducted as a meeting of external and internal stakeholders to discuss threats to cargo and ship stores, preventive measures and responses.
- This will be followed by a tabletop simulation “execution” phase where participants will respond to controller “injects” of incidents.

# Cargo and Ship Stores

## Exercise Product

New processes or equipment for the enhancement of security in the handling of cargo and ship stores should be addressed in procedures, or revisions to procedures in the PFSP



# Cargo and Ship Stores

## Scenario

## Narrative

- Economy doing well, but some structural unemployment resulting in unrest
- Religious fundamentalism as a cover for criminal activity
- Pilferage of cargo and ship stores rampant
- Port worker militancy

# Cargo and Ship Stores

## Agenda for the Meeting

- Introduction to the Port Facility including briefing on Port Facility operations and tour.
- General situation and assessment
- Threat assessment
  - Containers with broken or missing seals.
  - Cargo and ship stores do not match bill of lading or delivery order.

# Cargo and Ship Stores

## Agenda for the Meeting

- **Threat assessment**
  - Tampering with cargo and ship stores.
  - Contraband in cargo and ship stores.
  - Hijacking or pilferage of cargo and ship stores.
  - Weapons and explosives in cargo and ship stores.
  - Attack by personnel hidden in containers.

# Cargo and Ship Stores

## Agenda for the Meeting

- **Preventive measures**
  - Security checks of containers.
  - Security checks before and during packing.
  - Tamper-proof locks.
  - Armed escort for high-value cargo.
  - Handing-over procedures.
  - Scanning and other equipment.
  - Security in the Port Facility.

# Cargo and Ship Stores

## Agenda for the Meeting

- **Responses to incidents**
  - Upon discovery of an incident at the respective check points.
  - During transportation.
  - Cargo and ship stores security checking equipment, including maintenance and repair.
  - Procedures and processes.
  - Interaction with ships on cargo and ship stores security issues.

# Cargo and Ship Stores

## Controller Tasks

### PLANNING

- To guide participants and provide scenario information
- To record observations and recommendations

### TABLETOP SIMULATION

- To introduce injects to trigger participants' responses
- To record observations and recommendations

# Cargo and Ship Stores

## Master Events List

SERIAL NO.	TIME	FROM	HIGH CONTROL INJECT / LOW CONTROL RESPONSE	PARTICIPANT'S EXPECTED RESPONSE
001	0900	Exercise Director	Welcome speech and brief on the exercise	Attend
002	0910	High Control	Issue of Narrative No. 1	Read
003	0915	Exercise Director	Tour of port Facility	Attend
004	0945	Exercise Director	Meeting commences	Discuss cargo and ship stores issues
005	1330	Low Control	Container entrance security reports a container with seal broken	To order and supervise appropriate procedure
006	1345	Low Control	Container entrance security reports all in order with container with broken seal.	To prepare reports to shippers and transporters as required
008	1350	High Control	Container operations reports that a container scheduled to arrive at the Port Facility has not turned up, and loading will be affected	To enquire with shippers
009	1410	High Control	Shipper has contacted transporters and there is no trace of the container or the transporters prime mover	To advise shippers to make a Police report
010	1415	Low Control	Police report a shipment of cocaine among other goods in a container	To facilitate Customs and Police search for container

# Cargo and Ship Stores

## Master Events List

SERIAL NO.	TIME	FROM	HIGH CONTROL INJECT / LOW CONTROL RESPONSE	PARTICIPANT'S EXPECTED RESPONSE
011	1425	Low control	Truck carrying ship stores for MV GGG granted access	To inform MV GGG of truck arrival
012	1435	High Control	MV GGG reports ships stores did not arrive	To commence search of Port Facility
013	1445	Low Control	Truck found parked near canteen. Driver and his partner say they stopped for a drink	To inform MV GGG. To address PF routing of vehicles within the Port Facility and permissible actions of driver and partner with the transport company
014	1525	High Control	Ship chandler reports that they have received a complaint from MV GGG about short delivery of sugar and coffee in the ship stores, but correct amounts were dispatched	To investigate Port Facility canteen operator's supplies
015	1530	Low Control	Police dogs trace container and cocaine is found	To coordinate with Police on the report
016	1535	Low Control	In-coming cargo of farm machinery in container screened and suspected to contain weapons	To liaise with shipper and Customs and order check
017	1545	Low Control	Cargo confirmed to contain undeclared automatic rifles and ammunition, including rocket propelled grenades	To hand over to Police and Customs for investigation

# Cargo and Ship Stores

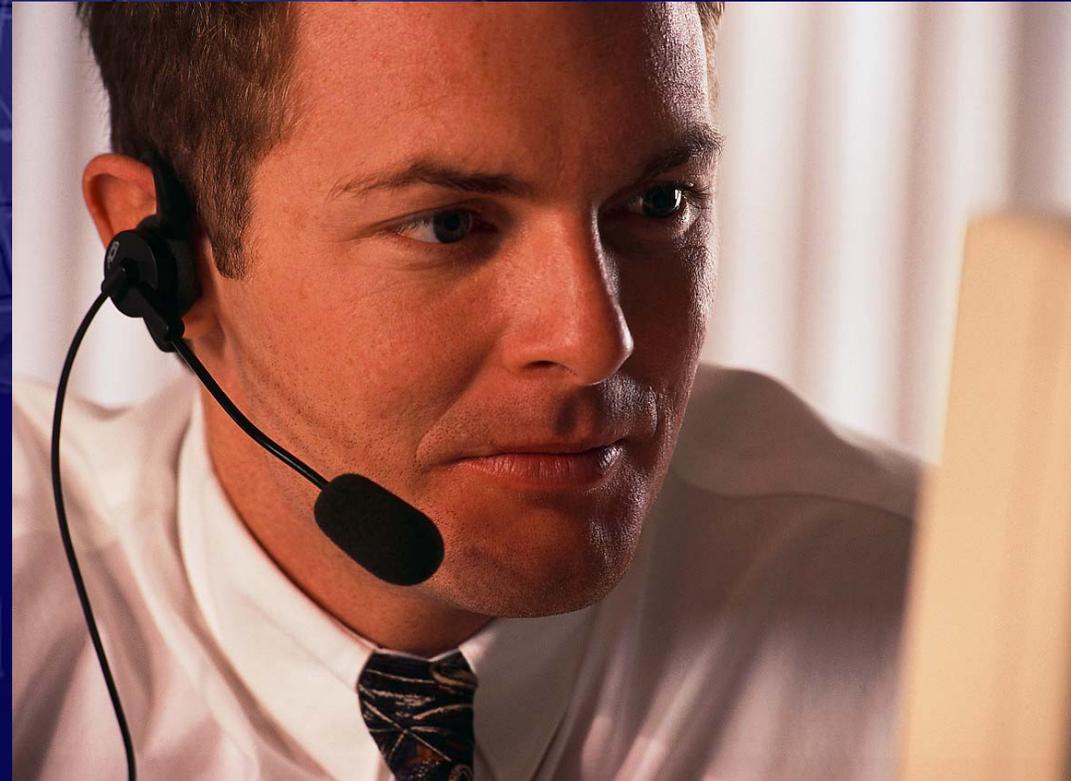
## Master Events List

SERIAL NO.	TIME	FROM	HIGH CONTROL INJECT / LOW CONTROL RESPONSE	PARTICIPANT'S EXPECTED RESPONSE
018	1550	Low Control	Security Patrol reports container with broken seal	To verify contents against cargo manifest. To determine if seal was reported broken by Container entrance security
019	1600	High Control	Report indicates possible terrorist action against a ship at the Port Facility	To order Security Level 2 measures
020	1610	Low Control	Container entrance security reports new refrigerated container being delivered for cruise liner MV HHH	To scan container with VACIS or other means
021	1615	High Control	Operations confirms items missing from container	To report to shipper, insurer, Police
022	1625	Low Control	VACIS shows at least 15 persons inside the refrigerated container for MV HHH	To alert State security forces
023	1700	High Control	State security forces advise hoisting the refrigerated container and opening container doors in mid-air	To comply
024	1715	High Control	15 terrorists surrender. They had intended to break out from the container when the liner is at sea and hijack it	

# Cargo and Ship Stores

## Communications

- Messages
- Email
- Telephone
- Other communications means as required for drills (if incorporated)



# Cargo and Ship Stores

## Code words

CODE WORD	MEANING
Exercise Trojan Horse	Exercise name (example only)
Exercise Start	The exercise is to commence
Exercise Suspend	The exercise is temporarily suspended
Exercise Go	The exercise is to resume from where it was suspended
Exercise Stop	The exercise is to be terminated (prematurely)
Exercise End	The exercise is completed
For Exercise	The message or statement that follows this preamble relates to the exercise only, and is not to be confused with real activity. This should be used to prefix all telephone or radio communications relating to simulated events for the exercise e.g. "For exercise, I am from the Black September terrorist group. A bomb has been placed in your lobby."
No Duff	The message or statement that follows this preamble relates to a real event or instruction e.g. "No duff, Mr. KLJ has fallen and cut his hand at the Restricted Area Gate 3. Please send a vehicle to pick him up."

# Cargo and Ship Stores



## Safety

- No special safety considerations for the meeting and tabletop simulation
- Drill safety precautions and RAM to be implemented if drills are incorporated as part of a full scale or live exercise

# Cargo and Ship Stores

## Resources

- Meeting Room 1: Controllers' planning room
- Main Conference Room: Participants' planning room
- Operations Control Room: Exercise control and execution

# Cargo and Ship Stores

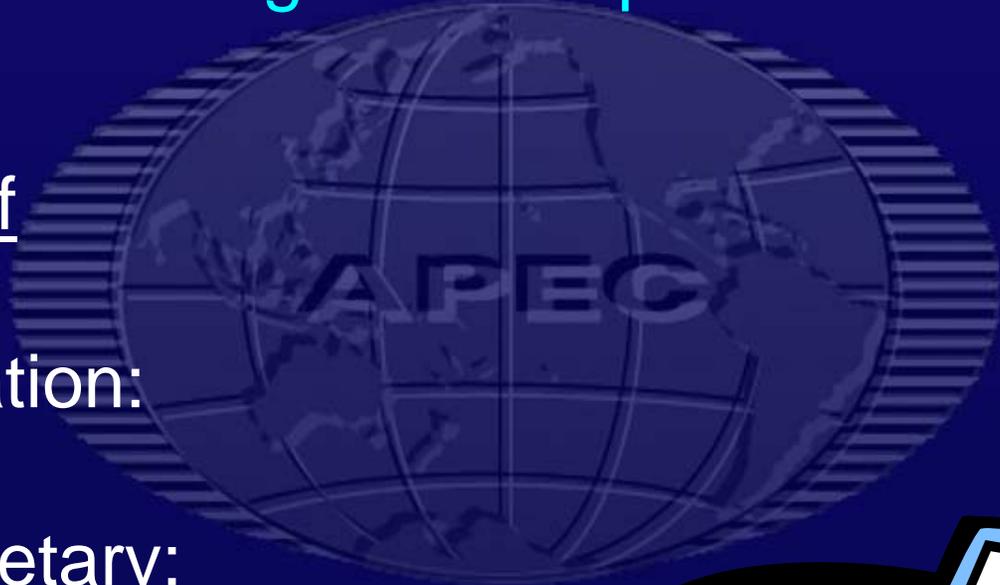
## Resources

- **Higher Controller (Ops) to arrange for:**
  - Plan of the Port Facility
  - Map of the Port Facility precinct
  - Chart of the Port Facility harbour area
  - Laptop, projector and screen
  - Wyteboard and supply of wyteboard markers
  - Photocopier and stationery

# Cargo and Ship Stores

## Debrief

- Location:
- Secretary:
- Attendance
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Any questions ?

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