XYZ Port Facility
Maritime Security Exercise

Controller Briefing

date
Cargo and Ship Stores

Exercise FE24
Cargo and Ship Stores

Scope

- Schedule
- Aim
- Objectives
- Required attainments
- Controllers
- Participants
- Exercise Format
- Exercise Product
- Scenario
- Agenda
- Controller Tasks

- Master Events List
- Communications
- Code Words
- Safety
- Resources
- Debrief
Cargo and Ship Stores

Schedule

• Start:
• Estimated End:
• Location:
• Debrief:
• Report by:
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Aim

To practice personnel in the handling of cargo and ship stores security in order to enhance their competence in managing the maritime security task.
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Objectives

- To examine the cargo and ship stores handling processes and equipment from a security perspective and formulate procedures and/or recommend equipment to enhance security in the handling of cargo and ship stores.

- To practice the command, control, coordination and communications for security activities both within and beyond the Port Facility.
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Required Attainments

Participants will be able to

• Identify and describe the characteristics of effective access control measures
• Recognise access control shortcomings in the Port Facility
• Plan and implement measures against unauthorised access at the Port Facility
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Exercise Director

Senior Vice President, Operations Mr. BBB

Control Team

• Chief Controller: Operations Mgr, Mr. AAA

• High Controller (Ops): Facilities Mgr, Mr. DDD

• Low Controller: Safety Supervisor, Mr. XXX
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Participants

- APEC

Asia-Pacific Economic Cooperation
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Exercise Format

• This exercise is to be conducted as a meeting of external and internal stakeholders to discuss threats to cargo and ship stores, preventive measures and responses.

• This will be followed by a tabletop simulation “execution” phase where participants will respond to controller “injects” of incidents.
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Exercise Product

New processes or equipment for the enhancement of security in the handling of cargo and ship stores should be addressed in procedures, or revisions to procedures in the PFSP.
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Scenario

Narrative

- Economy doing well, but some structural unemployment resulting in unrest
- Religious fundamentalism as a cover for criminal activity
- Pilferage of cargo and ship stores rampant
- Port worker militancy
Agenda for the Meeting

- Introduction to the Port Facility including briefing on Port Facility operations and tour.
- General situation and assessment
- Threat assessment
  - Containers with broken or missing seals.
  - Cargo and ship stores do not match bill of lading or delivery order.
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Agenda for the Meeting

• Threat assessment
  – Tampering with cargo and ship stores.
  – Contraband in cargo and ship stores.
  – Hijacking or pilferage of cargo and ship stores.
  – Weapons and explosives in cargo and ship stores.
  – Attack by personnel hidden in containers.
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Agenda for the Meeting

• Preventive measures
  – Security checks of containers.
  – Security checks before and during packing.
  – Tamper-proof locks.
  – Armed escort for high-value cargo.
  – Handing-over procedures.
  – Scanning and other equipment.
  – Security in the Port Facility.
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Agenda for the Meeting

- Responses to incidents
  - Upon discovery of an incident at the respective check points.
  - During transportation.
  - Cargo and ship stores security checking equipment, including maintenance and repair.
  - Procedures and processes.
  - Interaction with ships on cargo and ship stores security issues.
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Controller Tasks

PLANNING

- To guide participants and provide scenario information
- To record observations and recommendations

TABLETOP SIMULATION

- To introduce injects to trigger participants’ responses
- To record observations and recommendations
## Cargo and Ship Stores

### Master Events List

<table>
<thead>
<tr>
<th>SERIAL NO.</th>
<th>TIME</th>
<th>FROM</th>
<th>HIGH CONTROL INJECT / LOW CONTROL RESPONSE</th>
<th>PARTICIPANT’S EXPECTED RESPONSE</th>
</tr>
</thead>
<tbody>
<tr>
<td>001</td>
<td>0900</td>
<td>Exercise Director</td>
<td>Welcome speech and brief on the exercise</td>
<td>Attend</td>
</tr>
<tr>
<td>002</td>
<td>0910</td>
<td>High Control</td>
<td>Issue of Narrative No. 1</td>
<td>Read</td>
</tr>
<tr>
<td>003</td>
<td>0915</td>
<td>Exercise Director</td>
<td>Tour of port Facility</td>
<td>Attend</td>
</tr>
<tr>
<td>004</td>
<td>0945</td>
<td>Exercise Director</td>
<td>Meeting commences</td>
<td>Discuss cargo and ship stores issues</td>
</tr>
<tr>
<td>005</td>
<td>1330</td>
<td>Low Control</td>
<td>Container entrance security reports a container with seal broken</td>
<td>To order and supervise appropriate procedure</td>
</tr>
<tr>
<td>006</td>
<td>1345</td>
<td>Low Control</td>
<td>Container entrance security reports all in order with container with broken seal.</td>
<td>To prepare reports to shippers and transporters as required</td>
</tr>
<tr>
<td>008</td>
<td>1350</td>
<td>High Control</td>
<td>Container operations reports that a container scheduled to arrive at the Port Facility has not turned up, and loading will be affected</td>
<td>To enquire with shippers</td>
</tr>
<tr>
<td>009</td>
<td>1410</td>
<td>High Control</td>
<td>Shipper has contacted transporters and there is no trace of the container or the transporters prime mover</td>
<td>To advise shippers to make a Police report</td>
</tr>
<tr>
<td>010</td>
<td>1415</td>
<td>Low Control</td>
<td>Police report a shipment of cocaine among other goods in a container</td>
<td>To facilitate Customs and Police search for container</td>
</tr>
<tr>
<td>SERIAL NO.</td>
<td>TIME</td>
<td>FROM</td>
<td>HIGH CONTROL INJECT / LOW CONTROL RESPONSE</td>
<td>PARTICIPANT’S EXPECTED RESPONSE</td>
</tr>
<tr>
<td>-----------</td>
<td>-------</td>
<td>------------</td>
<td>-----------------------------------------------------------------------------------------------------------</td>
<td>-------------------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>011</td>
<td>1425</td>
<td>Low control</td>
<td>Truck carrying ship stores for MV GGG granted access</td>
<td>To inform MV GGG of truck arrival</td>
</tr>
<tr>
<td>012</td>
<td>1435</td>
<td>High Control</td>
<td>MV GGG reports ships stores did not arrive</td>
<td>To commence search of Port Facility</td>
</tr>
<tr>
<td>013</td>
<td>1445</td>
<td>Low Control</td>
<td>Truck found parked near canteen. Driver and his partner say they stopped for a drink</td>
<td>To inform MV GGG. To address PF routeing of vehicles within the Port Facility and permissible actions of driver and partner with the transport company</td>
</tr>
<tr>
<td>014</td>
<td>1525</td>
<td>High Control</td>
<td>Ship chandler reports that they have received a complaint from MV GGG about short delivery of sugar and coffee in the ship stores, but correct amounts were dispatched</td>
<td>To investigate Port Facility canteen operator’s supplies</td>
</tr>
<tr>
<td>015</td>
<td>1530</td>
<td>Low Control</td>
<td>Police dogs trace container and cocaine is found</td>
<td>To coordinate with Police on the report</td>
</tr>
<tr>
<td>016</td>
<td>1535</td>
<td>Low Control</td>
<td>In-coming cargo of farm machinery in container screened and suspected to contain weapons</td>
<td>To liaise with shipper and Customs and order check</td>
</tr>
<tr>
<td>017</td>
<td>1545</td>
<td>Low Control</td>
<td>Cargo confirmed to contain undeclared automatic rifles and ammunition, including rocket propelled grenades</td>
<td>To hand over to Police and Customs for investigation</td>
</tr>
<tr>
<td>SERIAL NO.</td>
<td>TIME</td>
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<td>-----------------------------------------------------------------------------------------------------------</td>
<td>------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>018</td>
<td>1550</td>
<td>Low Control</td>
<td>Security Patrol reports container with broken seal</td>
<td>To verify contents against cargo manifest. To determine if seal was reported broken by Container entrance security</td>
</tr>
<tr>
<td>019</td>
<td>1600</td>
<td>High Control</td>
<td>Report indicates possible terrorist action against a ship at the Port Facility</td>
<td>To order Security Level 2 measures</td>
</tr>
<tr>
<td>020</td>
<td>1610</td>
<td>Low Control</td>
<td>Container entrance security reports new refrigerated container being delivered for cruise liner MV HHH</td>
<td>To scan container with VACIS or other means</td>
</tr>
<tr>
<td>021</td>
<td>1615</td>
<td>High Control</td>
<td>Operations confirms items missing from container</td>
<td>To report to shipper, insurer, Police</td>
</tr>
<tr>
<td>022</td>
<td>1625</td>
<td>Low Control</td>
<td>VACIS shows at least 15 persons inside the refrigerated container for MV HHH</td>
<td>To alert State security forces</td>
</tr>
<tr>
<td>023</td>
<td>1700</td>
<td>High Control</td>
<td>State security forces advise hoisting the refrigerated container and opening container doors in mid-air</td>
<td>To comply</td>
</tr>
<tr>
<td>024</td>
<td>1715</td>
<td>High Control</td>
<td>15 terrorists surrender. They had intended to break out from the container when the liner is at sea and hijack it</td>
<td></td>
</tr>
</tbody>
</table>
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Communications

• Messages
• Email
• Telephone
• Other communications means as required for drills (if incorporated)
# Cargo and Ship Stores

## Code words

<table>
<thead>
<tr>
<th>CODE WORD</th>
<th>MEANING</th>
</tr>
</thead>
<tbody>
<tr>
<td>Exercise Trojan Horse</td>
<td>Exercise name (example only)</td>
</tr>
<tr>
<td>Exercise Start</td>
<td>The exercise is to commence</td>
</tr>
<tr>
<td>Exercise Suspend</td>
<td>The exercise is temporarily suspended</td>
</tr>
<tr>
<td>Exercise Go</td>
<td>The exercise is to resume from where it was suspended</td>
</tr>
<tr>
<td>Exercise Stop</td>
<td>The exercise is to be terminated (prematurely)</td>
</tr>
<tr>
<td>Exercise End</td>
<td>The exercise is completed</td>
</tr>
<tr>
<td>For Exercise</td>
<td>The message or statement that follows this preamble relates to the exercise only, and is not to be confused with real activity. This should be used to prefix all telephone or radio communications relating to simulated events for the exercise e.g. “For exercise, I am from the Black September terrorist group. A bomb has been placed in your lobby.”</td>
</tr>
<tr>
<td>No Duff</td>
<td>The message or statement that follows this preamble relates to a real event or instruction e.g. “No duff, Mr. KLJ has fallen and cut his hand at the Restricted Area Gate 3. Please send a vehicle to pick him up.”</td>
</tr>
</tbody>
</table>
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Safety

- No special safety considerations for the meeting and tabletop simulation

- Drill safety precautions and RAM to be implemented if drills are incorporated as part of a full scale or live exercise
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Resources

- Meeting Room 1: Controllers’ planning room
- Main Conference Room: Participants’ planning room
- Operations Control Room: Exercise control and execution
Resources

- Higher Controller (Ops) to arrange for:
  - Plan of the Port Facility
  - Map of the Port Facility precinct
  - Chart of the Port Facility harbour area
  - Laptop, projector and screen
  - Wyteboard and supply of wyteboard markers
  - Photocopier and stationery
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Debrief

• Location:

• Secretary:

• Attendance