



**XYZ Port Facility
Maritime Security Exercise**

Controller Briefing

date



Response to Security Threats

Exercise FE21

Asia-Pacific
Economic Cooperation

Response to Security Threats

Scope

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- Debrief



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Schedule

- Start:
- Estimated End:
- Location:
- Debrief:
- Report by:

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Aim

To practice personnel in their responses to security threats in order to enhance their competence in managing the maritime security task



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Objectives

- To test and validate the Port Facility's responses to maritime security threats, including the provisions for maintaining critical operations
- To practice the command, control, coordination and communications for security activities both within and beyond the Port Facility

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Required Attainments

New initiatives taken in the handling of security threats should be assessed, and if deemed suitable, acceptable and feasible, translated into procedures, or revisions to procedures in the PFSP

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Exercise Director

Senior Vice President, Operations Mr. BBB

Control Team

- Chief Controller: Operations Mgr, Mr. AAA
- High Controller (Ops): Facilities Mgr, Mr. DDD
- Low Controller: Safety Supervisor, Mr. XXX

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Participants

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Exercise Format



This exercise is to be conducted as a brainstorming discussion among management and senior staff members responsible for security at the Port Facility.

This will be followed by a tabletop simulation “execution” phase where participants will respond to controller “injects” of incidents.

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Exercise Product

The product of the exercise should be a minutes of the discussion recording the decisions taken and the actual follow-up actions



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Scenario

Narrative

- Increasing social inequity
- Street demonstrations
- Sea robbery common
- Hijacking of cargo
- Militants active among port workers
- Possibility of surveillance carried out on this Port Facility

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Agenda for the Discussion

1. General situation and assessment
2. Threats assessment
 - a. Intelligence gathering on our Port Facility through surveillance and enquiries.
 - b. Internal threats from Port Facility staff
 - c. Hijack of cargo en route to/from the Port Facility.
 - d. Unauthorised access by personnel and vehicles.
 - e. Attack on ship(s) in the Port Facility
 - f. Attack on the Port Facility

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Agenda for the Discussion

3. Responses to the threat

- a. Adequacy of the Port Facility infrastructure
- b. Equipment and supplies, including maintenance and repair
- c. Procedures and processes
- d. Manpower
- e. Changes to the Security Level initiated by the Designated Authority
- f. Security Level measures initiated by the Port Facility
- g. Interaction with ships in/entering the Port Facility

4. Any other matters

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Controller Tasks

DISCUSSION

- To guide participants and provide scenario information
- To record observations and recommendations

TABLETOP SIMULATION

- To introduce injects to trigger participants' responses
- To record observations and recommendations

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Master Events List

SERIAL NO.	TIME	FROM	HIGH CONTROL INJECT / LOW CONTROL RESPONSE	PARTICIPANT'S EXPECTED RESPONSE
001	0900	High Control	Issue of Narrative No. 1	Meeting commences
002	1600	Management	Endorsement of the findings of the discussion	Participants should present the salient points from the discussion on the Port Facility's responses to security threats to top management for endorsement
003	1930	High Control	Mains power failure	Port Facility to implement power failure procedures, including security
004	2000	Low Control	Engineering services report that the diesel tanks for the emergency generators are low on fuel and have only 5 hrs supply remaining	Purchasing department to be alerted to order immediate supply urgently. Operations department to discuss with engineering and security on what services may be shut down to reduce consumption. Ships to be informed that security lighting may be reduced and to mount extra security; and loading/unloading operations may be interrupted

Response to Security Threats

Master Events List

SERIAL NO.	TIME	FROM	HIGH CONTROL INJECT / LOW CONTROL RESPONSE	PARTICIPANT'S EXPECTED RESPONSE
005	2100	Low Control	Some engineering staff are demanding doubling of overtime pay	HR to negotiate
006	2115	Low Control	A lady sought to enter the Port Facility to "see her boyfriend urgently". She named a security employee, but checks showed he is off-duty. She insisted on visiting his locker to "collect something", and displayed what she claimed was his locker key. Security guard at the gate would like to know if she may be allowed in under escort.	To reject request owing to inconsistencies in her story
007	2130	Low Control	Security Patrol reported seeing a security guard from Main Entrance duty walking near the Restricted Area with a lady	To direct Security Patrol to question them
008	2135	Low Control	Security patrol conducting search for the pair	
009	2145	High Control	The engineering staff have escalated their demands uttering threats to disrupt the Port Facility's operations if their demands are not met	To consider sending details of the staff to the Police to screen for connections with militants

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Master Events List

SERIAL NO.	TIME	FROM	HIGH CONTROL INJECT / LOW CONTROL RESPONSE	PARTICIPANT'S EXPECTED RESPONSE
010	2200	Low Control	Security Patrol reported oil leak from the generator room	To get senior engineers to investigate
011	2220	High Control	Senior engineers report that diesel had begun to leak from a small hole drilled in the side of a generator fuel tank. No attempt had been made to disguise the leak.	To report to Police
012	2245	High Control	The leak has been stopped with a patch. It is estimated that only very little fuel was lost as the leak had been spotted early	To note in operations log
013	2300	Low Control	Security team checking on the leak reported a small can of petrol had been found open with a rag stuffed into the petrol and hanging out into the stream of diesel coming from the generator fuel tank	To assess situation
014	0100	Low Control	The fuel supply company has reported that a diesel fuel truck on the way to the Port Facility cannot be traced and is suspected to have been hijacked	To request urgent replacement

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Master Events List

SERIAL NO.	TIME	FROM	HIGH CONTROL INJECT / LOW CONTROL RESPONSE	PARTICIPANT'S EXPECTED RESPONSE
015	0130	High Control	MV Shipname ship's horn sounded repeatedly and a phone call from the SSO reported the ship is under attack. MV Shipname is a tramp freighter operating among the islands, and has embarked a few containers of general cargo of no special significance to security	To call Coast Guard and Police. To dispatch Security Team to investigate. To warn all staff to keep clear of the MV Shipname berth. To warn all ships in the Port Facility. To recall all Security personnel. To report to Designated Authority
016	0150	Low Control	MV Shipname reported the ship has been taken over and the crew is being held hostage. The Captain and Chief Engineer are not on board. The militants are demanding tugs to assist the ship out	To confer with Coast Guard and Police on the course of action to take. Port Facility position should be expressed
017	0200	High Control	Mains power supply restored	To order checks on all systems
018	0215	High Control	Militants on board MV Shipname threaten to sink the vessel at wharfside if she cannot sail	Port Facility to recognise lengthy disruption to Port Facility operations if the ship is sunk alongside
019	0230	High Control	Coast Guard requires the ship to remain alongside	To appeal to Coast Guard to allow the ship to sale

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Master Events List

SERIAL NO.	TIME	FROM	HIGH CONTROL INJECT / LOW CONTROL RESPONSE	PARTICIPANT'S EXPECTED RESPONSE
020	0300	High Control	Fuel supply company reported that another diesel fuel truck has been dispatched	To check for estimated time of arrival, truck details
021	0310	Low Control	MV Shipname starts her engine	Port Facility to consider casting off the MV Shipname
022	0330	High Control	Police recommend Port Facility increase her Security Level measures	Port Facility to check with Designated Authority
023	0345	Low Control	Security patrol has found the security guard from the main entrance unconscious near the Restricted Area	To arrange first aid for the guard, and call ambulance To continue search for the missing female
024	0400	High Control	DA directs Port Facility to comply with Police recommendation to increase Security Level measures. The raising of the Security Level at State level would be announced in the morning news anyway	Take action in accordance with the PFSP to raise Security Level measures to Level 2
025	0410	Low Control	A man at the Main Entrance says he is seeking his wife. He claims she has gone into the Port Facility. He is abusive, and demands to be allowed in, and threatens to attack the Port Facility with his gang	To address the situation

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Master Events List

SERIAL NO.	TIME	FROM	HIGH CONTROL INJECT / LOW CONTROL RESPONSE	PARTICIPANT'S EXPECTED RESPONSE
026	0425	High Control	Police take the man into custody	To follow-up with Police
027	0430	High Control	Police special action team board MV Shipname. They kill 1 and arrest 5 hijackers.	To manage media
028	0445	High Control	Police reveal that one of the hijackers is female	To check against identity document left at Main Entrance pass office
029	0500	High Control	A canteen worker is found with clothes smelling of diesel and handed over to Police as a suspect in the sabotage of the generator fuel tank	To cooperate in Police investigation
030	0530	Chief Control	End of exercise	Participants to summarise what they thought had happened.

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Communications

- Messages
- Email
- Telephone



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Code words

CODE WORD	MEANING
Exercise Trojan Horse	Exercise name (example only)
Exercise Start	The exercise is to commence
Exercise Suspend	The exercise is temporarily suspended
Exercise Go	The exercise is to resume from where it was suspended
Exercise Stop	The exercise is to be terminated (prematurely)
Exercise End	The exercise is completed
For Exercise	The message or statement that follows this preamble relates to the exercise only, and is not to be confused with real activity. This should be used to prefix all telephone or radio communications relating to simulated events for the exercise e.g. "For exercise, I am from the Black September terrorist group. A bomb has been placed in your lobby."
No Duff	The message or statement that follows this preamble relates to a real event or instruction e.g. "No duff, Mr. KLJ has fallen and cut his hand at the Restricted Area Gate 3. Please send a vehicle to pick him up."

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Safety

- No special safety considerations for the discussion and tabletop simulation
- Drill safety precautions and RAM to be implemented if drills are incorporated as part of a full scale or live exercise

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Resources

- **Meeting Room 1:** Controllers' planning room
- **Main Conference Room:** Participants' planning room
- **Operations Control Room:** Exercise control and execution

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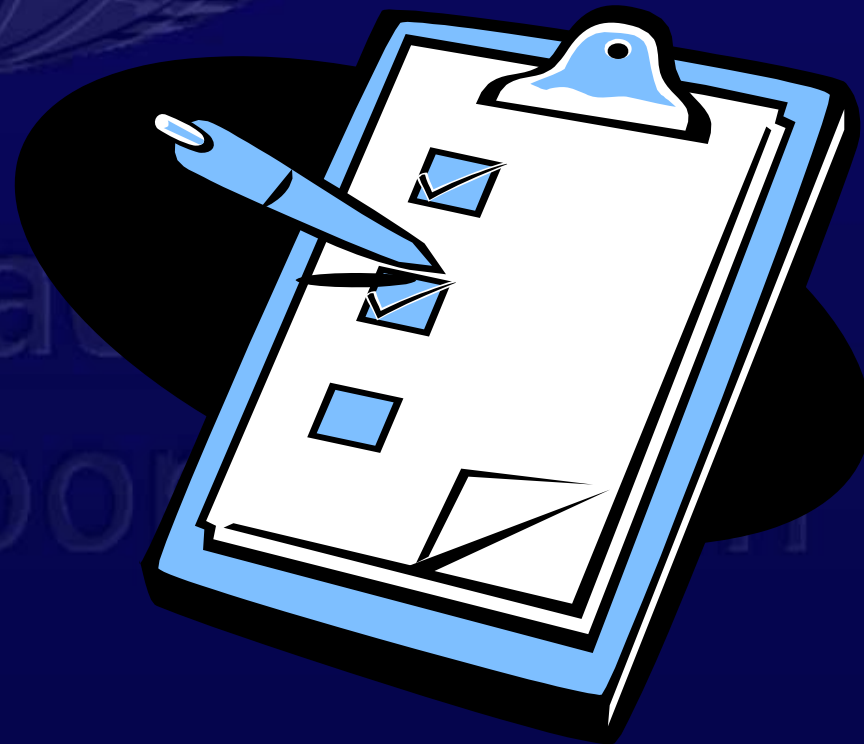
Resources

- **Higher Controller (Ops) to arrange for:**
 - Plan of the Port Facility
 - Map of the Port Facility precinct
 - Chart of the Port Facility harbour area
 - Laptop, projector and screen
 - Wyteboard and supply of wyteboard markers
 - Photocopier and stationery

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Debrief

- Location:
- Secretary:
- Attendance
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Any questions ?

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