

# Futures Development and Integration (FDI) Directorate



"OPERATIONAL CONCEPTS ARE THE CURRENCY OF THE FUTURE"

## STRATEGIC OBJECTIVES

1

The "Planning" of the PPBE cycle; guides budget priorities by clarifying mission needs to prepare the Service for tomorrow.

2

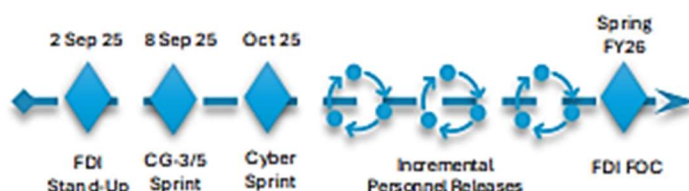
Understand capability requirements at the appropriate level across the organization to identify and manage risk.

3

Assess operations to align assets, personnel, and resources to better plan and prepare for the future.

## KEY FACTORS

### Roadmap to Success: Transition IOC to FOC



- △ Deliver value throughout the transition
- △ Transfer applicable Offices at IOC and re-establish within FDI as the Offices of:
  - ◇ Foresight and Strategy
  - ◇ Wargaming and Innovation
  - ◇ Strategic Capabilities
  - ◇ Program Analysis and Evaluation
  - ◇ Research and Development Center
- △ Incrementally transition offices and personnel as appropriate between IOC and FOC
- △ Maintain dual leadership role as FDI and CG-7 to align responsibilities within the FD28 structure
- △ Organize functional statements to align efforts and resourcing across the Coast Guard

### Action Items

- △ Overhaul requirements development and management process
- △ Conduct FDI cycle Red-Team analysis to support Force Design 2028 changes
- △ Deliver fleet mix analysis
- △ Integrate with Deputy Commandant for Systems (DCS)
- △ Establish iterative collaboration for modeling and simulation
- △ Align research and development efforts with strategic outcomes
- △ Validate existing products that inform decisions
- △ Adopt cutting-edge digital tools into CG business practices
- △ Identify and catalog high level mission needs
- △ Incorporate system of systems approach to capability development
- △ Align budgetary decisions with strategic objectives

September 2, 2025

United States Coast Guard